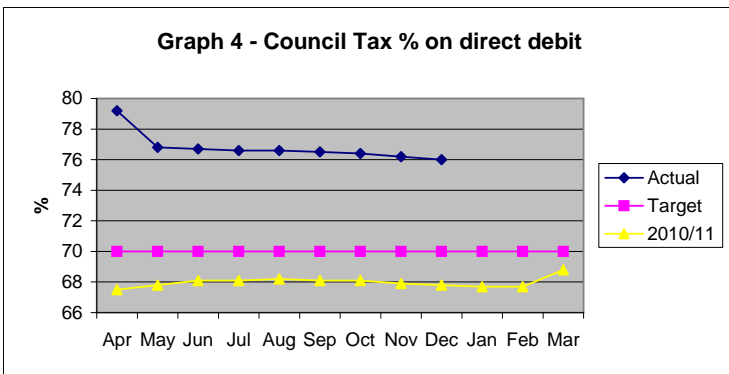
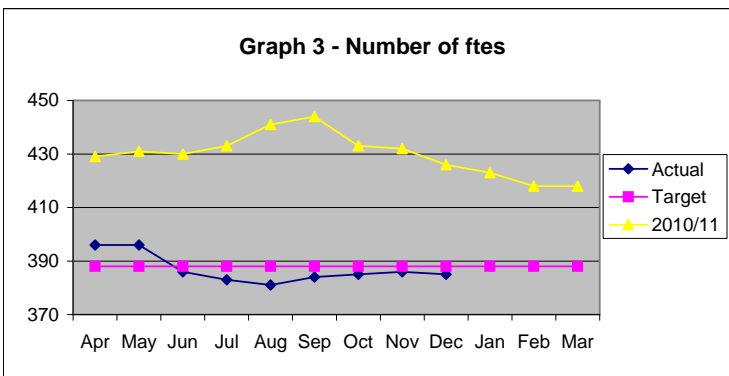
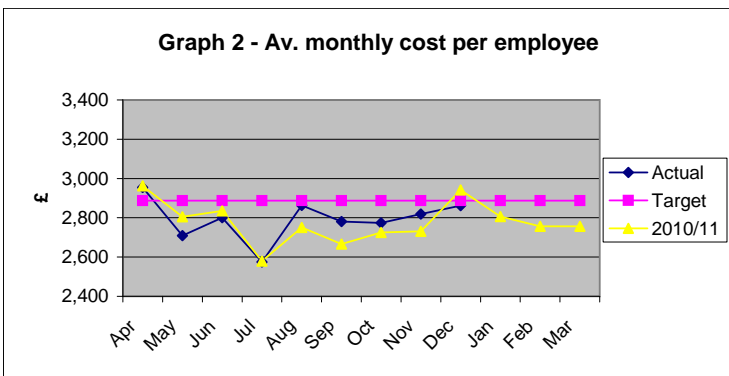
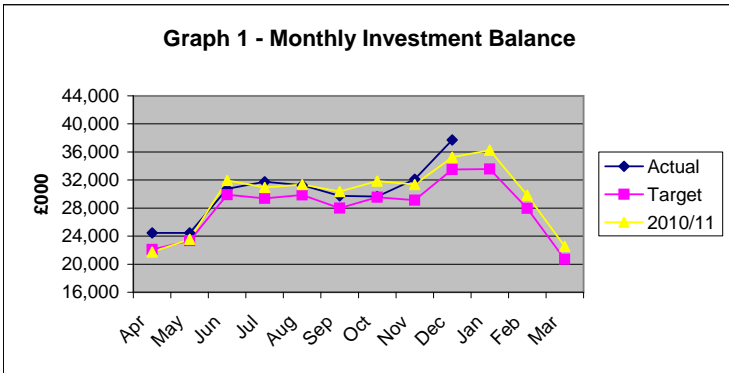


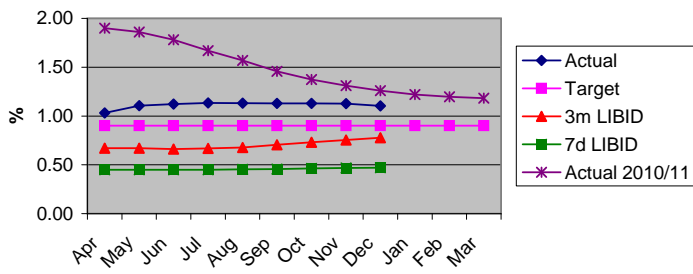
**Finance Advisory Group Finance Indicators 2011/12
as at end December 2011**

Description	target	actual	Variance		notes	graph
				%		
Monthly investment balance £000	33,510	37,718	4,208	12.6%	Total investments at month end. Precepts are paid in 10 instalments of roughly £6m, but not in June or December. Therefore, we receive cashflow benefits until the last 2 precept payments go out in February and March. The target figures have been updated to reflect the Balance Sheet position as at 31/03/11.	1
Average monthly cost per employee (non cumulative) £	2,887	2,862	-25	-0.9%	Target is annual pay budget divided by budget ftes, figures include agency and casual staff.	2
Number of ftes	388	385	-3	-0.8%	Target is budgeted ftes.	3
Council Tax % collected for 2011/12	87.6	87.6	0.0	0.0%	LPIFS 19. Monthly cumulative figures	-
NNDR % collected for 2011/12	87.9	88.0	0.1	0.1%	LPIFS 20. Monthly cumulative figures.	-
Council Tax payers % on direct debit	70.0	76.0	6.0	8.6%	LPIFS8 - % on direct debit	4
Investment return %	0.90	1.10	0.20	22.5%	Cumulative return on investments. Target is budget assumption	5
3 month LIBID	0.78					
7 day LIBID	0.47					
Sundry debtors: debts over 21 days £000	35	56	21	60.0%	21 days is taken as the base as the first reminder is issued after 3 wks.	6
Sundry debtors: debts over 61 days £000	20	46	26	130.0%	61 days is when the third reminder is issued (debts exclude items on 'indefinate hold', e.g. debtors in administration)	7

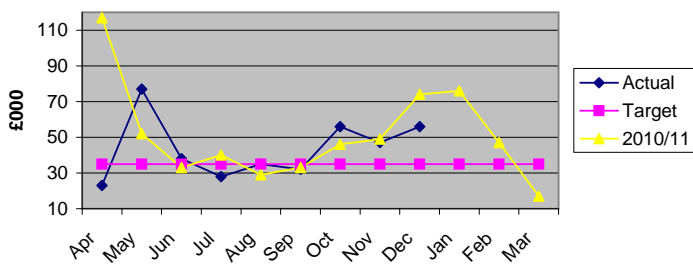
**Finance Advisory Group Finance Indicators 2011/12
as at end December 2011**



Graph 5 - Investment Return %



Graph 6 - Sundry debts over 21 days



Graph 7 - Sundry debts over 61 days

